



**WELCOME
INDUSTRY
AND
COMMUNITY
PARTNERS**



INDUSTRY DAY

TYNDALL AIR FORCE BASE

Pledge of Allegiance



Video Message



Marco Rubio
Senator, State of Florida

Opening Comments



Mr. Tom Neubauer

Vice Chairman, Florida Defense
Support Task Force



Brig Gen Patrice Melancon

Executive Director, Tyndall Program
Management Office



**The Honorable
Mr. John Henderson**

Assistant Secretary of the Air Force for
Installations, Environment and Energy

Industry Day Agenda

- **State of the Installation**
- **Installation Development Plan**
- **Ideas on Innovation**
- **Acquisition Strategy**
- **Enhanced Use Lease**



Opening Tyndall PMO Video

Headquarters Air Combat Command

Tyndall AFB Industry Day

Tyndall AFB State of the Installation



This Briefing is:
UNCLASSIFIED

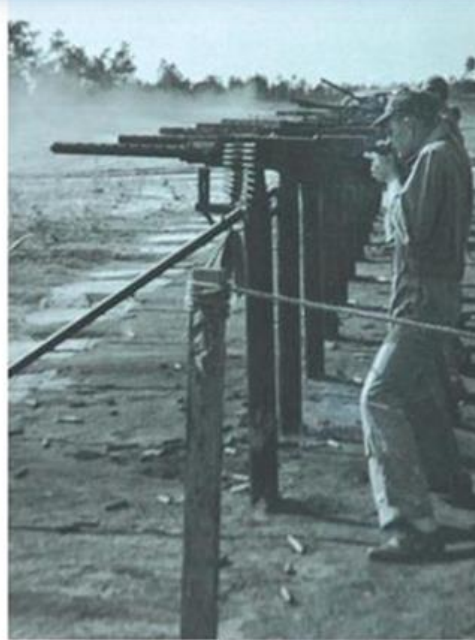
Colonel Brian Laidlaw
Commander, 325th Fighter Wing
2 May 2019

Hurricane Michael – 10 October 2018



10 Oct 18, 1230 CDT – CAT 5 Hurricane landfall
Maximum sustained winds of 155 mph
Storm surge: 9 – 14 ft at Mexico Beach

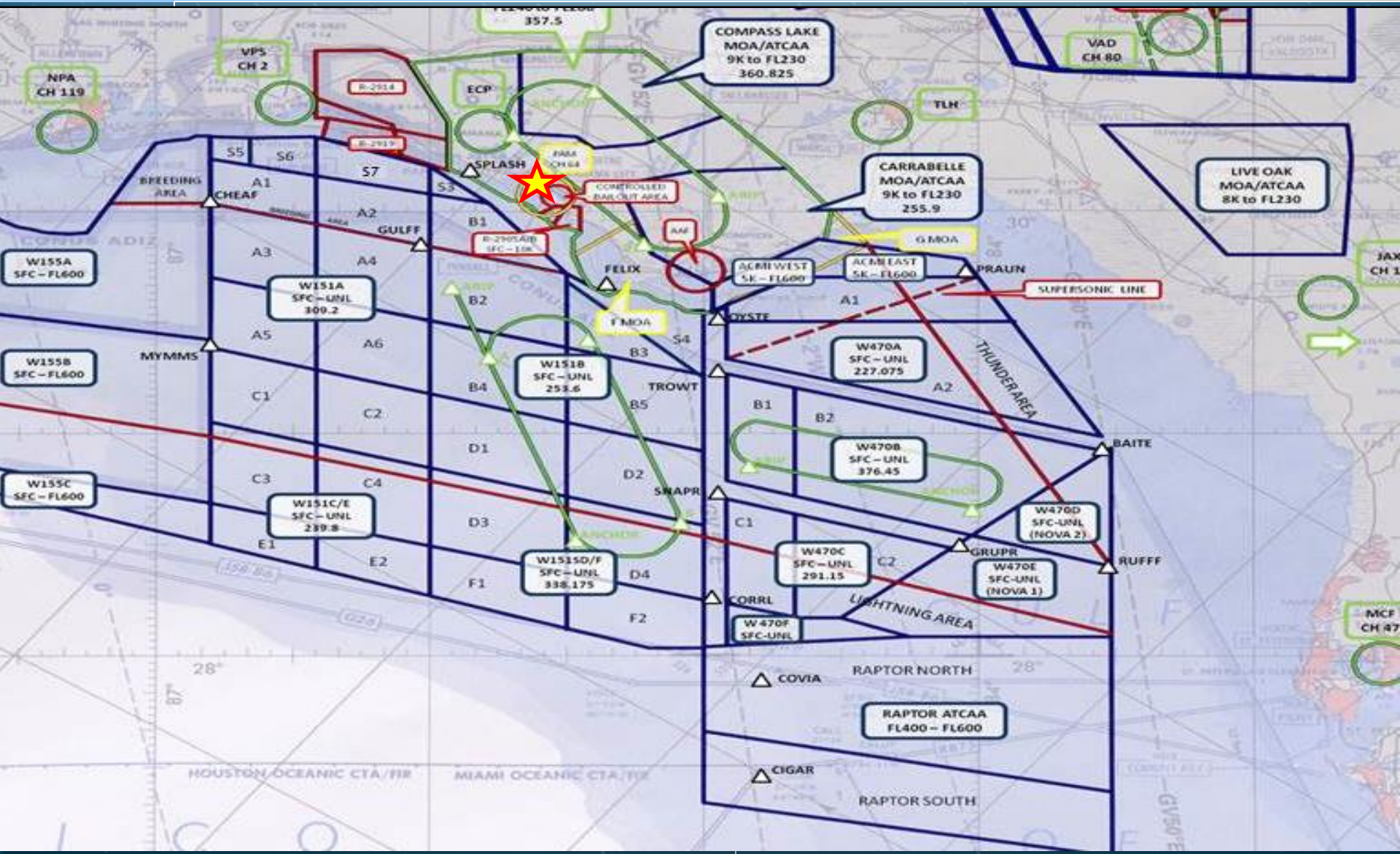
Tyndall Field – WWII



Tyndall AFB – 2018



Unique Training Airspace



Tyndall AFB – Today

53 WEG



53 WEG



337 ACS



601 AOC



RED HORSE Det 1



Tyndall AFB of Tomorrow



**15 MINUTE
BREAK**

Tyndall Program Management Office (PMO)



Tyndall AFB Industry Day Installation Development Plan



Colonel Brent Hyden
PE, MBA, PMP
Director,

Tyndall Program Management Office
2 May 2019

Repair, Reshape, and Rebuild



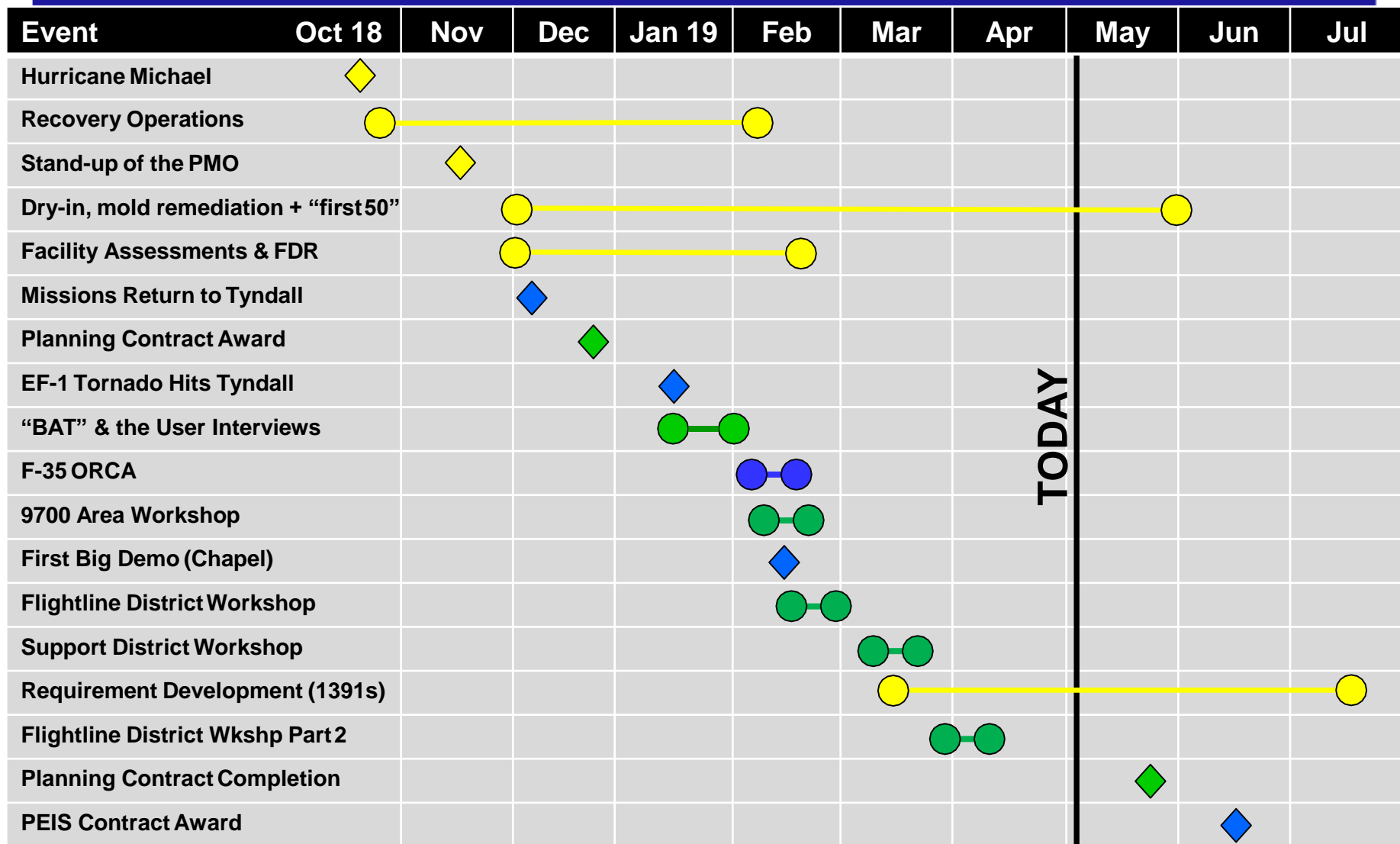
Purpose

Provide an update on the planning process and master plan for rebuilding and reshaping Tyndall Air Force Base, Florida, post Hurricane Michael



Planning Process to Date

From Then to Now

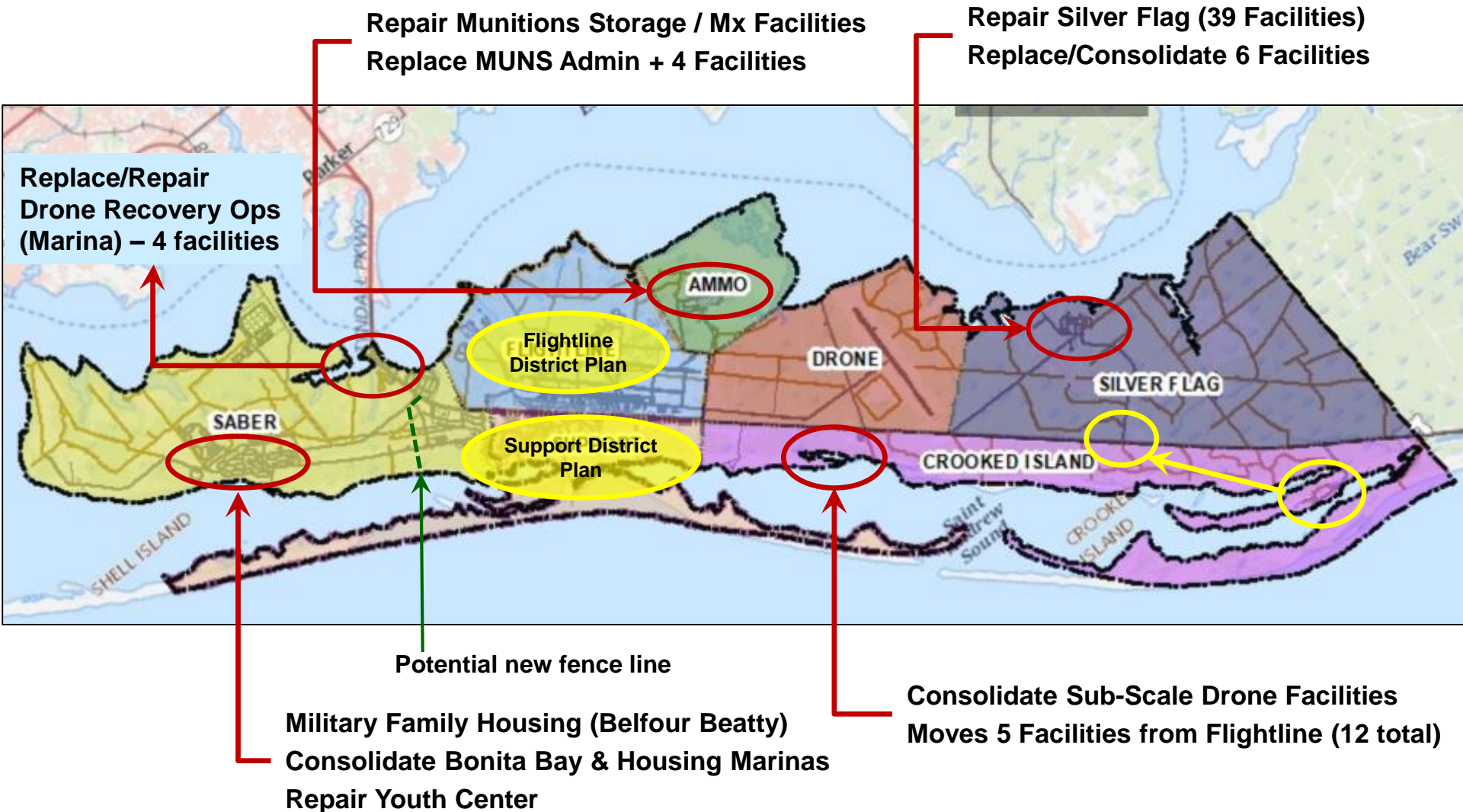


Repair, Reshape, and Rebuild... Tyndall AFB



Planning Process to Date

Efforts Outside Flightline/Support District Plans



Repair, Reshape, and Rebuild...Tyndall AFB



Planning Guidance

Improve functional compatibility and enhance organizational efficiency

- Site organizations in accordance with the Installation Development Plan framework
- Consider multi-customer buildings (one-for-one replacement is not expected)
- Design single replacement facilities for customers who were in multiple facilities

Reduce future operating costs

- Plan for facilities to be expanded to accommodate future requirements
- Smaller & older (pre-1950) facilities should be considered for consolidation
- Multi-use, multi-purpose, and “24/7” facility usage considered to reduce facility footprint
- Reasonable reserve capacity for major facility systems (20%)

Reduce rebuilding costs

- Implement adaptive reuse of repairable facilities
- Leverage innovative contracting/procurement strategies to include bundling
- Leverage Public-Public and Public-Private Partnerships for service delivery

Improve perimeter security

- Traffic patterns and queuing at Entry Control Points
- Realign perimeter for Air Force Community Partnership Program (P4) opportunities

Improve the traffic flow / reduce reliance on autos

- Consolidate functions in “one-stop” centers
- Provide shared parking for multiple facilities
- Provide sidewalks & bicycle lanes for a connected non-auto dependent infrastructure
- Provide convenience within walking distance of serviced population

Improve safety

- Combine natural and unimposing counter-terrorism, physical security barriers

Minimize downtime after disruption

- Improve Climatic resiliency
- Improve Energy assurance



Installation Development Plan Flightline District



Repair, Reshape, and Rebuild... Tyndall AFB



Installation Development Plan

Support District



Repair, Reshape, and Rebuild...Tyndall AFB



Installation Development Plan

Crooked Island District: AFCEC RDT&E Facility



- **Consolidates 20 Facilities into 4 Facilities**

- A – Consolidated Lab Facility
- B – Ballistics Lab
- C – Vehicle Maintenance Facility
- D – Robotics / UAS Range
- E – Material Testing Runway
- F – Energy Tent City
- G – EOD Robotics Maintenance
- H – Vehicle / Equipment Open Storage



Installation Development Plan

Installation of the Future



- **Designed to meet today's rebuild requirements while allowing for evolving missions in the near future; flexibility for additional growth over time**
 - **Cost effective / cost efficient**
 - Minimize the Total Cost of Ownership
 - **Right-sized, consolidated facilities**
 - Replace obsolete and inefficient facilities
 - Reducing operating & management costs
 - **Improved land use**
 - Save the flightline for the flying missions (CE & Logistics)
 - Consolidate spread out functions (dorms & lodging)
 - **Campus organizations – Mission & Support**
 - Encourage walking & 'one-stop shop'
 - Reduce reliance on the auto
 - **Connected campus – encourage bicycle & other alternative means of transportation**
 - **Maximized use of smart & resilient buildings**
-



Tyndall Program Management Office (PMO)



Tyndall AFB Industry Day

Ideas on Innovation



Brig Gen Patrice Melancon

Executive Director,

Tyndall Program Management Office

Repair, Reshape, and Rebuild



Overview



- **Call For White Papers**
- **White Paper Analysis**
- **Infusing Concepts Into PMO Processes**



Call For White Papers



- **Why the call?**
- **Unique opportunity**
- **Strong desire to infuse commercial/industry tech**
- **FBO Call for White Papers on 22 Feb**

GREAT RESPONSE!!

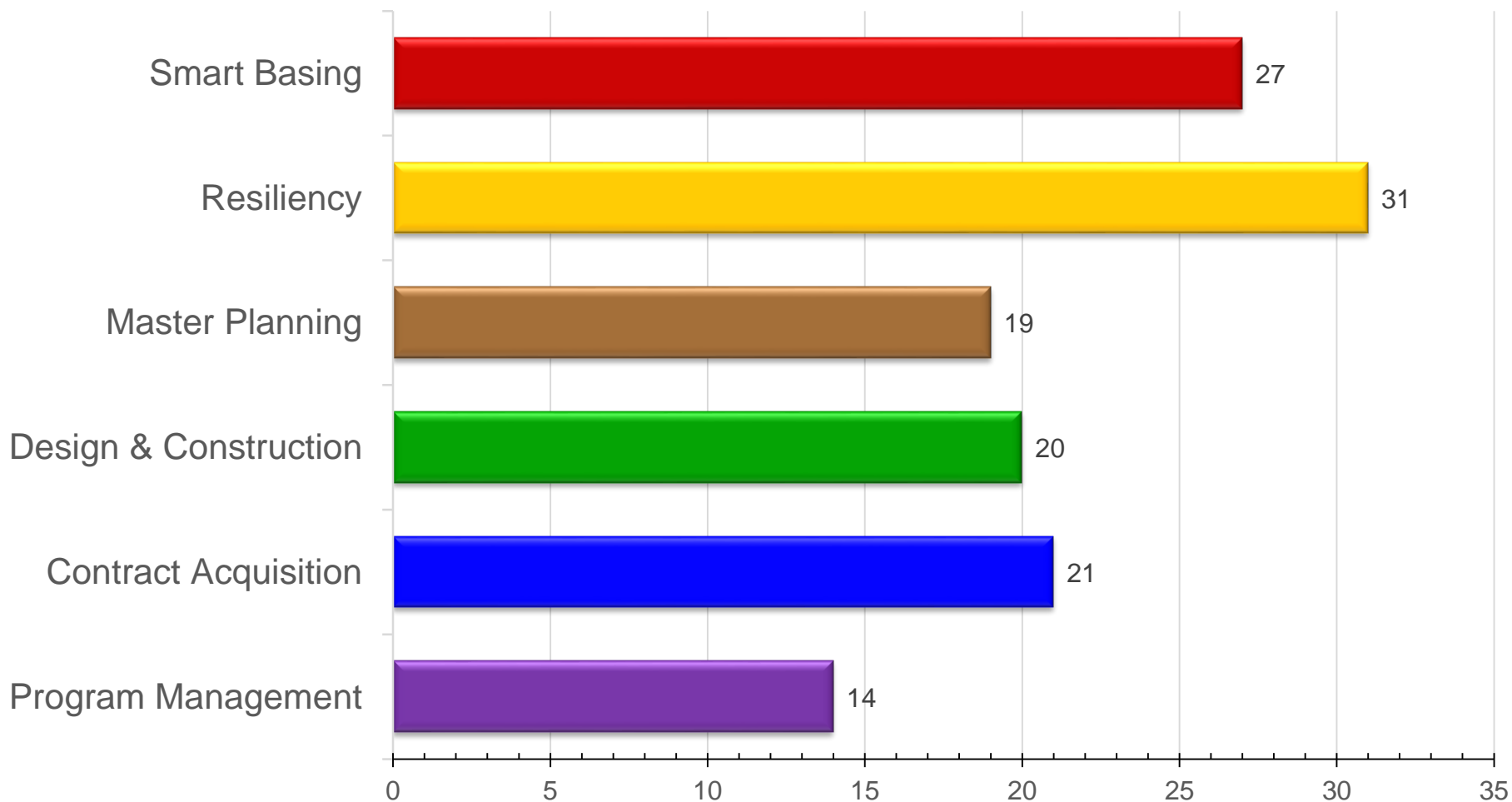


White Paper Analysis

Initial Categorization



of Concepts by Category





White Paper Analysis

Detailed Analysis



- **SMEs from USAF and OSD**
- **Analysis ID'd highest potential value (HPV)**
- **Categorized:**
 - **Do Not Implement**
 - **Potentially Implement**
 - **Implement**

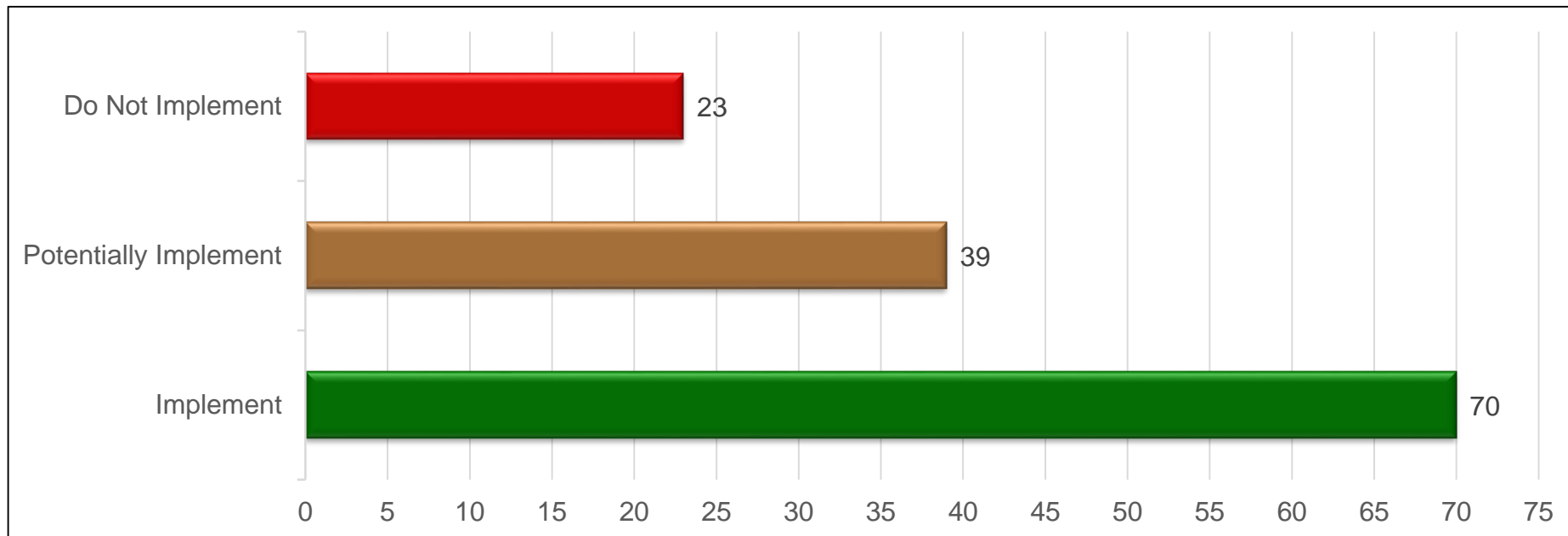


White Paper Analysis

Detailed Analysis Results



of Concepts by Category



Disposition	Applicability
Do Not Implement	Concept does not apply well to Tyndall reconstruction
Potentially Implement	Concept could possibly be applied to Tyndall reconstruction but risk is high and/or reward low
Implement	Concept applies well to Tyndall reconstruction and risk is low and/or reward high



White Paper Analysis

Detailed Analysis – Smart Basing



HPV Concepts:

- IoT Platforms
- Sensors coupled w/AI
- High efficiency dehumidification systems
- Modern transpo networks with autonomous vehicles



SMART BUILDING

- Security & Monitoring**
 - Intrusion Detection
 - Gunshot Detection
 - Mass Notification System (Giant Voice)
- Access Control/CCTV**
 - Occupied Areas
 - Biometrics
 - License Plate Readers
 - Building/Room Access
- Lighting**
 - Shades
 - Schedules
 - Occupancy Sensing
- Energy Management**
 - Monitoring Utilities
- Fire & Life Safety**
 - Smoke and Fire Detection
 - Emergency Communications
 - Control Room Monitoring
- HVAC**
 - Air Quality Monitoring
 - Air-Handling Units
 - Exhaust Fans
 - Energy Control



**TYNDALL
AIR FORCE BASE**

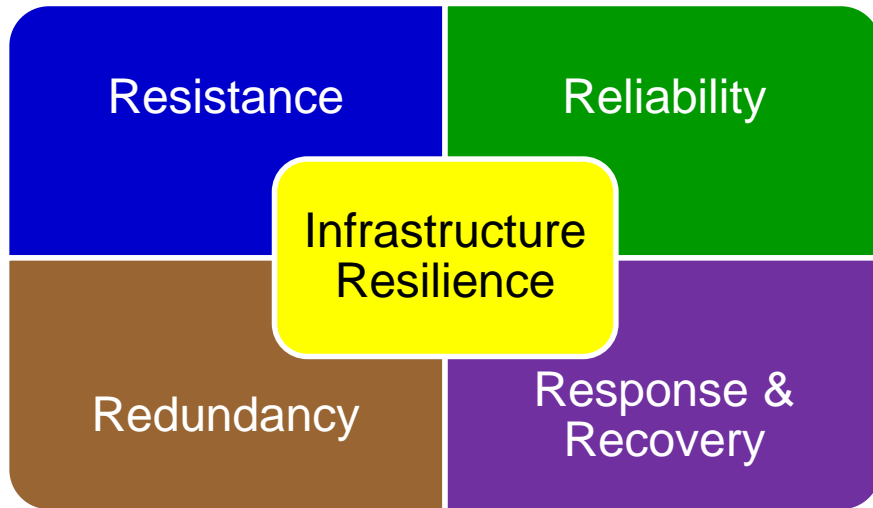
TELECOMMUNICATIONS INFRASTRUCTURE

- SIPR/NIPR**
 - Connect to a LAN or WAN via a hardwired connection
- Wireless**
 - Strategically place WAPs to facilitate internet coverage for those without a hardwire connection
- Video**
 - Transmit video signals for access control purposes, CCTV recording as well video conferencing
- Voice**
 - Use a VOIP phone system to improve connections



White Paper Analysis

Detailed Analysis – Resiliency



HPV Concepts:

- Underwater tidal turbines
- Smart Grid technology
- Designing innovations for flood/wind hazards
- Utility corridors



White Paper Analysis

Detailed Analysis – Master Planning



HPV Concepts:

- Federally funded research and development centers (FFRDC)
- Mission-only/community support village concept
- 4D and 5D planning software
- Mixed use spaces





White Paper Analysis

Detailed Analysis – Design & Construction



HPV Concepts:

- Modular construction techniques
- Cementitious Insulated Concrete Form technology
- 3D printing (additive manufacturing)





White Paper Analysis

Detailed Analysis – Contract Acquisition



HPV Concepts:

- OTAs and P4
- CMAR and PDB
- MATOC contracts
- Florida RESTORE Act



Repair, Reshape, and Rebuild...Tyndall AFB



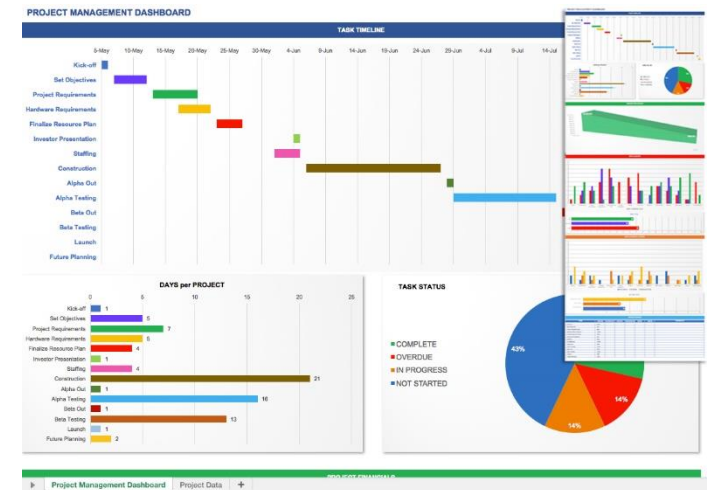
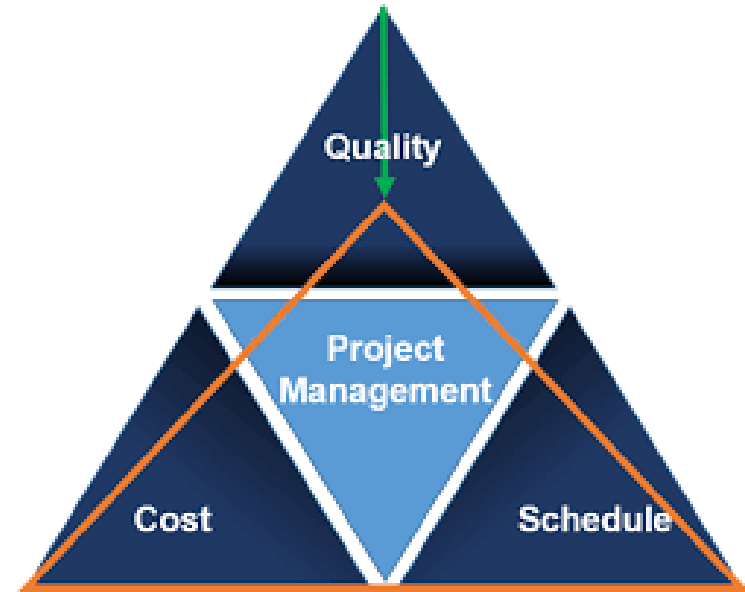
White Paper Analysis

Detailed Analysis – Program Management



HPV Concepts:

- LL from past hurricane recovery
- Addressing environmental/cultural resource issues
- Regional Recovery Advisory Board
- Use of KPIs





Acquisition Strategy Options

Non-Traditional Authorities



WILDCARDS

Non-traditional authorities to build the Installation of the Future

- **Other Transaction Agreements (OTAs)**
- **Middle Tier Acquisition Authority (Section 804)**
- **Commercial Solutions Openings (CSOs)**

Base of the Future Pitch Day utilizing Small Business Innovative Research (SBIR) fund

Aggressively exploring options for broad use of OTAs in one or more Zones



Way Ahead

- **Future Basing Concepts Sensor Technology Integration Workshop, 29 May 2019**
- **Industry Day #3, tentatively August 2019**
- **What will we do with this information?**



Tyndall Program Management Office (PMO)



Tyndall AFB Industry Day

Acquisition Strategy



Colonel Brent Hyden

PE, MBA, PMP

Director,

Tyndall Program Management Office

2 May 2019

Repair, Reshape, and Rebuild



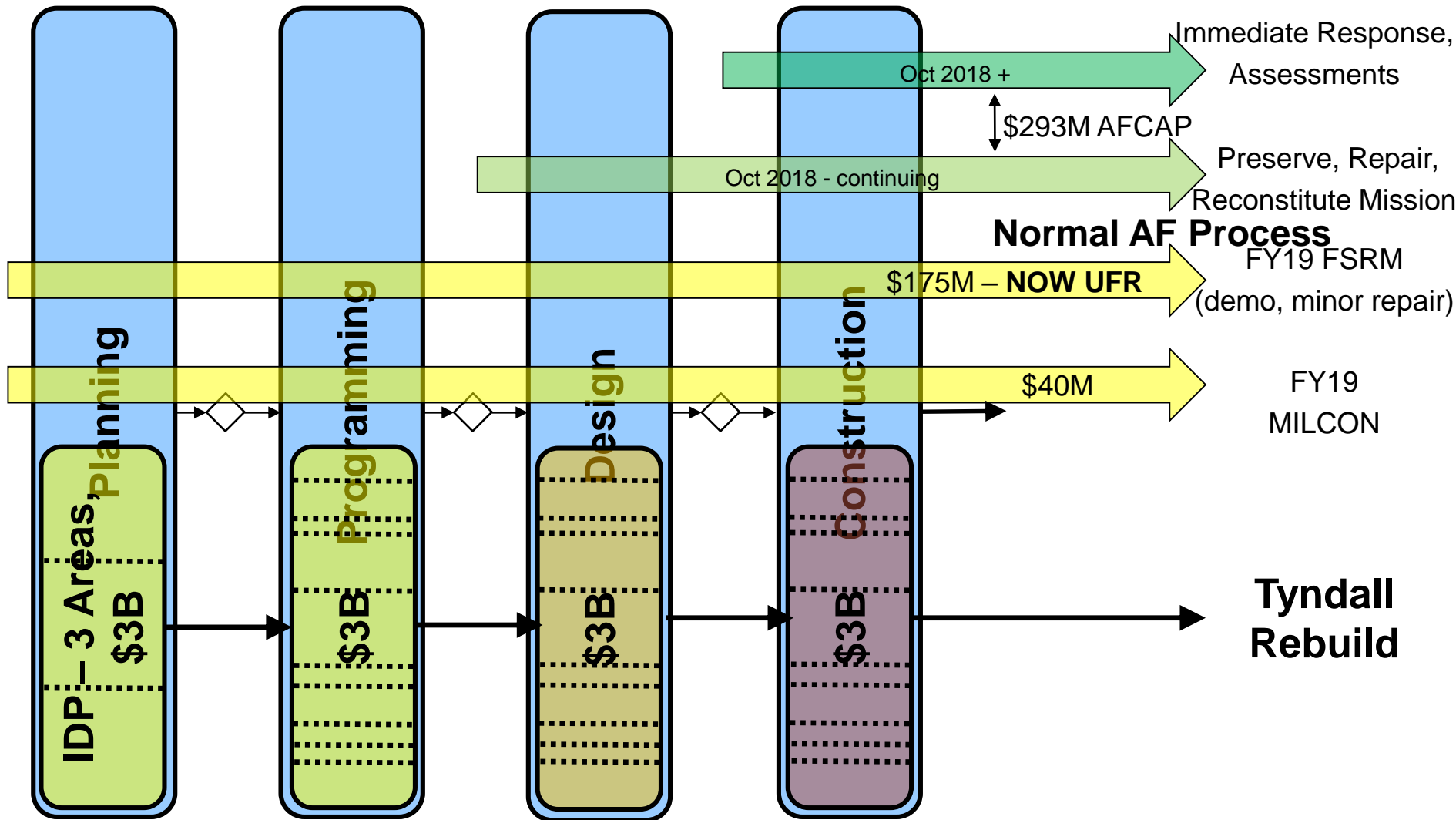
Overview



- **Recovery / Rebuild Process Evolution**
- **Acquisition Strategy Overview**
- **Master Planning Districts / Construction by Zone**



Tyndall Recovery / Rebuild Process Evolution



Repair, Reshape, and Rebuild... Tyndall AFB



Acquisition Strategy Overview



- **Requirement:** Massive program...award & execute quickly
 - Aggregate 200+ Pre-Hurricane facilities into 44 projects (1391s) for Installation of the Future
 - Need date: first F-35 arrival (planning) September 2023
- **Complexity:**
 - Uncertain pace of Appropriation
 - Near-simultaneous construction on much of the base
 - Swing space, road cuts, laydown areas, base access, contractor site de-confliction, local workforce, sequencing...
 - Airfield will be open & operational throughout construction period
- **Solution:**
 - Package most construction into significant 'zones'
 - Program Manager / Design Integrator



Acquisition Strategy Overview

'Zone' Definition



- **The entire program is packaged into twelve 'Zones' for purposes of both design & construction**
 - **Each Zone:**
 - One prime contractor for all construction within a Zone; Design-Build
 - Multi facilities and internal infrastructure; range from a few to 15+
 - Design-Build prime responsible for resolving complexity within their Zone
 - **Zones defined by both geography and major mission set**
 - Facilitate construction sequencing
 - Resolve program complexity by outsourcing to industry
 - Not defined by facility type
 - **Program Management / Design Integrator (PM/DI) to manage governance and complexity across Zones**
-



Acquisition Strategy Overview

Construction Contract Strategy



- **Two possible strategies for D-B Contracts for each Zone**
- **Basis of contract strategy decision: Acquisition Plan**
 - Market research (fbo.gov, other processes)
 - Robust, fact-based, justifiable analysis

a) Use existing Design-Build contract tools

- Broad range of construction requirements
- Contract capacity may be an issue: Unrestricted, Restricted
- Need specialized scope for technology

b) Award a new Multiple Award Task Order Contract (MATOC) with restricted and unrestricted pools

- Design-Build for each zone
- 1st zone TO awarded simultaneously with parent MATOC award
- Subsequent zones awarded as TOs through streamlined competitions
- Viable Small Business opportunities (non-zone MILCON, FSRM program reqts)



Acquisition Strategy Overview

Design Contract Strategy (D-B RFP)



- **Most AE work will be contracted on AE13 DCS Worldwide vehicle through **USACE****

 - 18 firms in this already-defined AE contract vehicle
 - Sufficient capacity available
 - No time to emplace new vehicle
 - Has breadth of general and specific performance appropriate to the Tyndall requirement

- **Design-Build RFP for each Zone will be acquired as an independent Task Order**
 - Competed within the AE13 DCS pool
- **PM/DI has a base award and options**
 - PM/DI level-of-effort will adjust/flex based on workload, mission reqt
- **Currently limited by availability of P&D funds**



Acquisition Strategy Overview



Key: Small Business Engagement

- **Anticipate this workload will saturate local labor markets**
 - Formalized market research not yet completed
 - Hurricane has had / will have lasting regional impacts
- **Significant amount of FY20 FSRM work will exist outside of Zones**
- **Zone approach requires different good-faith engagement with small business**
 - Acquisition planning will enable targeted contract strategies
 - Unrestricted awards require robust set-aside subcontracting
 - Competitive selection criteria favoring use of local firms
 - Internal PMO open-registry for subcontractors
 - Incentivize mentor/protégé corporate relationships
 - Leverage Small Business Innovative Research (SBIR) funds
- **There will be business opportunities for all**



Total MILCON Program (notional)

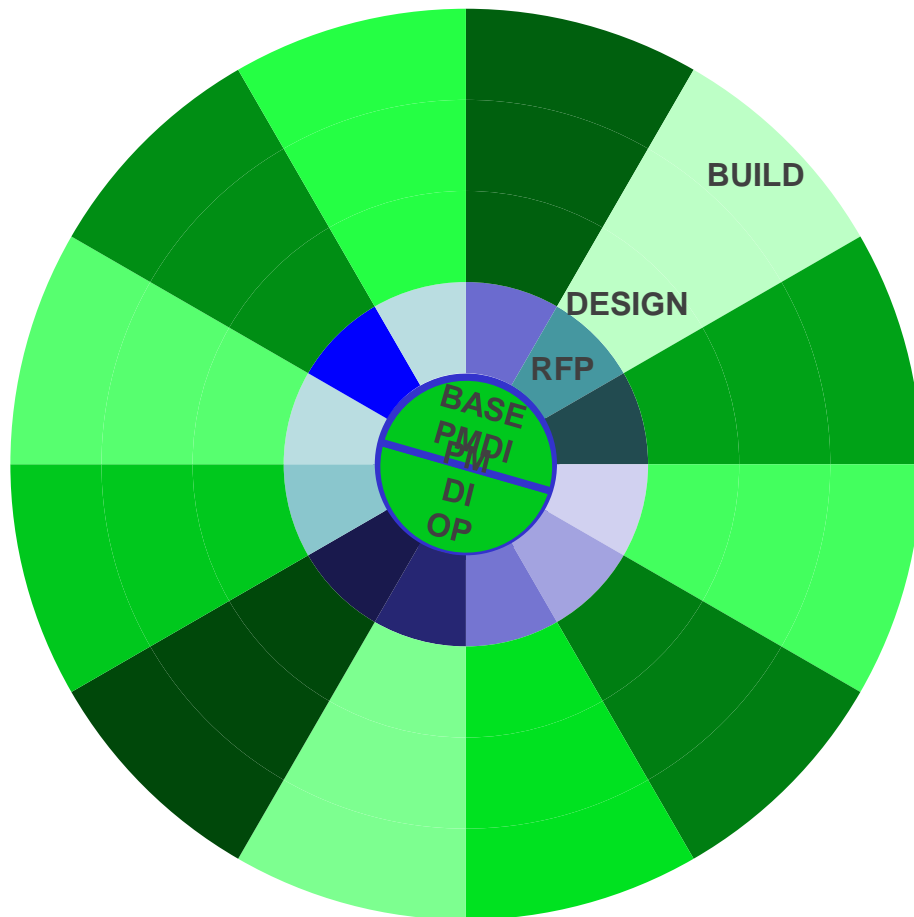


D-B Construction Contracts

D-B RFP Prep Contract

All on AE13 Contract

- Zone 1
- Zone 2
- Zone 3
- Zone 4
- Zone 5
- Zone 6
- Zone 7
- Zone 8
- Zone 9
- Zone 10
- Zone 11
- Zone 12



- Zone 1
- Zone 2
- Zone 3
- Zone 4
- Zone 5
- Zone 6
- Zone 7
- Zone 8
- Zone 9
- Zone 10
- Zone 11
- Zone 12

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Acquisition Strategy Overview

Construction Zone Concept



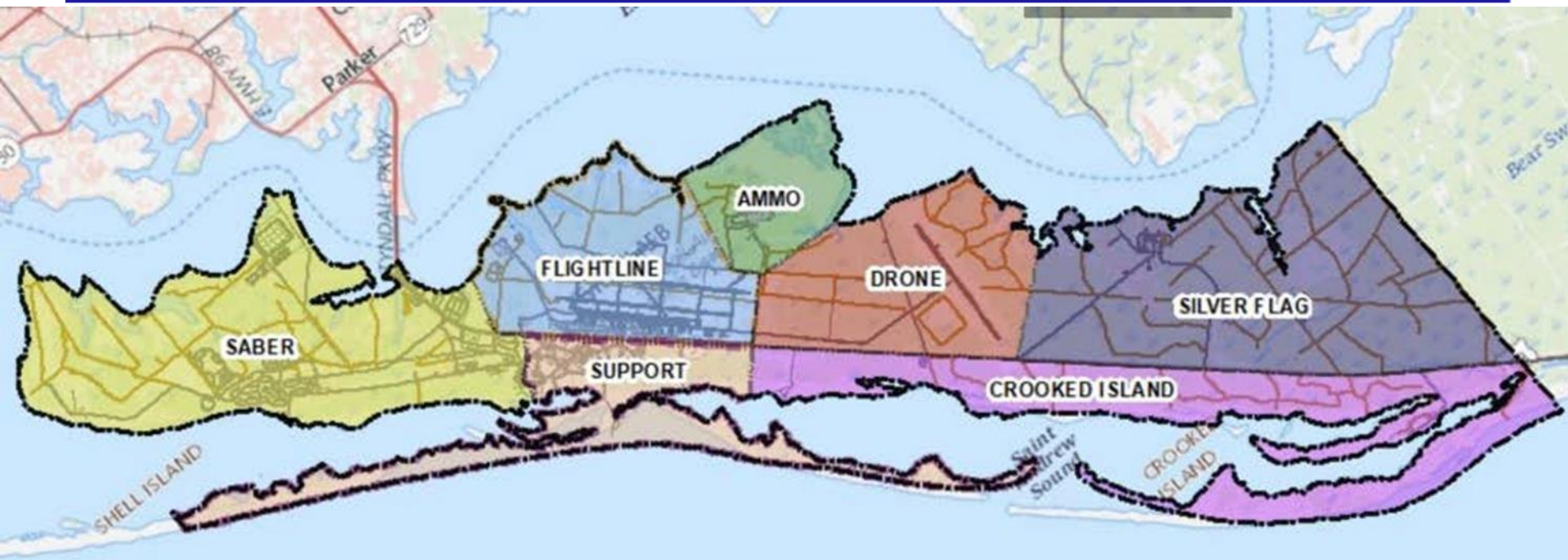
- **Flightline District**
 - Weapons Evaluation Group (WEG) Zone
 - F-35 Zone
 - MQ-9 Zone
 - Airfield Operations Zone
 - Airfield Drainage Zone
 - Munitions Storage Area (MSA) Zone
- **Support District**
 - Admin Zone
 - MWR Zone
 - Commons Zone
 - Lodging / Dorms Zone
 - Industrial Zone
 - Infrastructure Zone (campus wide)
- **Silver Flag District**
 - Test/Training Area Zone

Size Code (generally)

- Small <\$50M
- Medium \$100M-\$200M
- Big \$300M-\$500M



Tyndall AFB Master Plan Districts



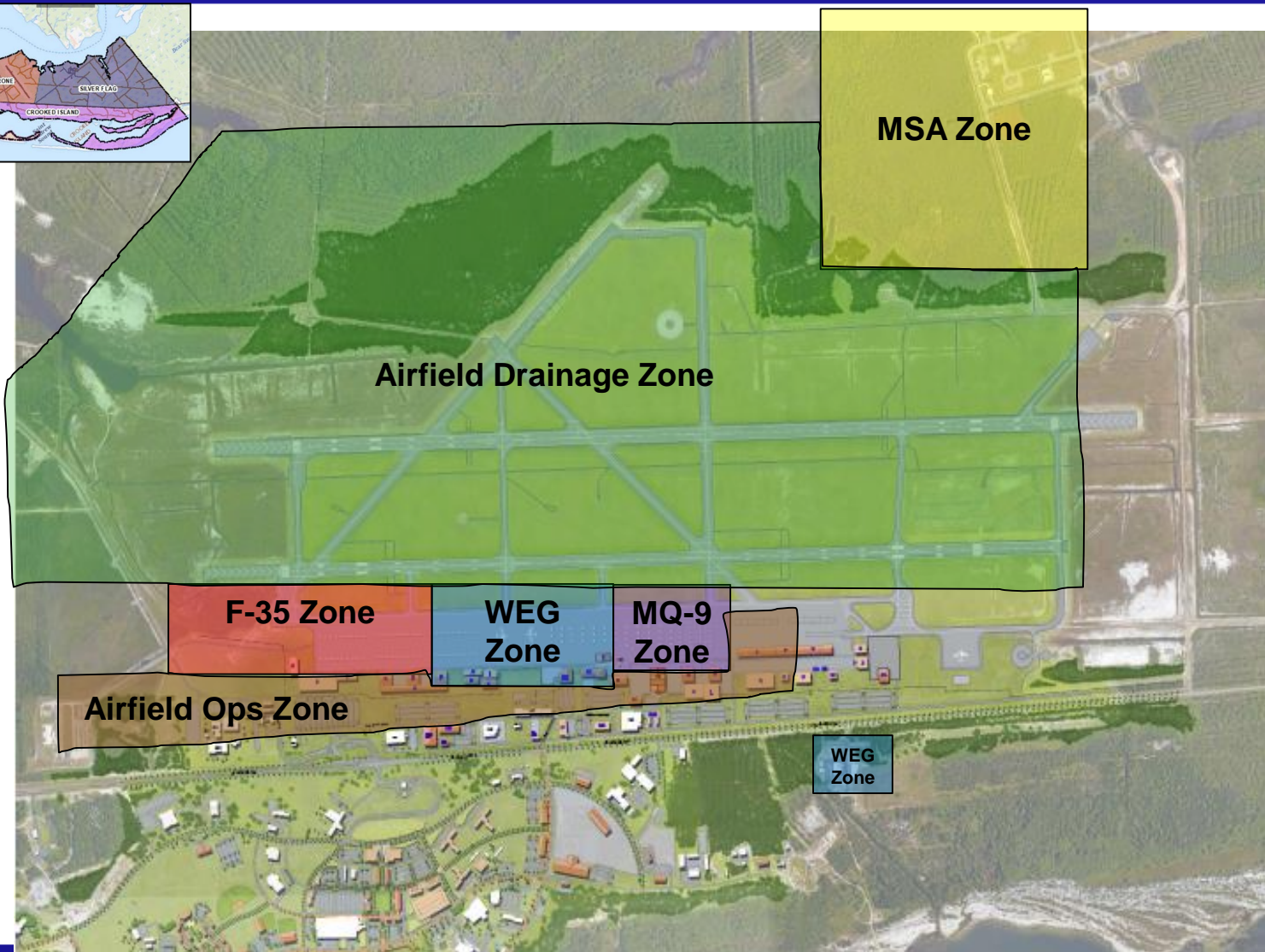
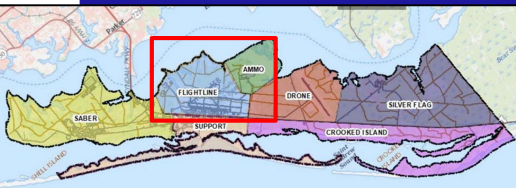
Acquisition Summary

Program	Aggregate Reqt
FY20 MILCON	\$2,600,000,000
FY19 Remaining FSRM (some may slip to FY20)	\$200,000,000
FY20 FSRM	\$827,000,000
Does not include Privatized Housing or Utilities	

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Flightline District Construction Zones



Repair, Reshape, and Rebuild...Tyndall AFB



Flightline District

WEG Zone Construction Projects



WEG Zone MILCON Total = \$ Medium

FY	Project
20	WEG Hangar
20	WEG Headquarters
20	53 WEG - Consolidate Subscale Drone Facilities

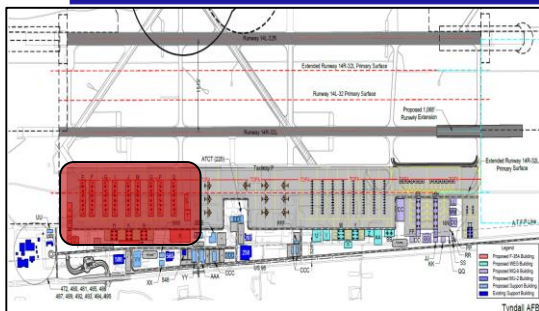
WEG Zone FSRM Total = \$12,000,000

19/20	Repair WEG Flightline Facilities
19/20	Repair WEG Dock
19/20	Repair WEG Support Facilities
19/20	Construct WEG Boat Maintenance
19/20	Renovate WEG Headquarters
19/20	Renovate WEG Drone Maintenance
19/20	Construct WEG Drone Boat Maintenance



Flightline District

F-35 Zone Construction Projects



F-35A
Lightning

Length	51.4 ft
Height	14.4 ft
Wingspan	35 ft
Weight (empty)	29,300 lbs
Weight (max)	70,000 lbs

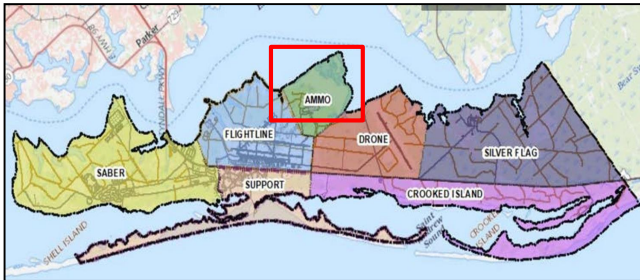
F-35 Zone MILCON Total = \$ Big

FY	Project
20	Aircraft Parking Apron
20	F-35 Operations Aircraft Maintenance Hangar 1
20	F-35 Operations Aircraft Maintenance Hangar 2
20	F-35 Operations Aircraft Maintenance Hangar 3
20	F-35 Squadron Maintenance Facility
20	F-35 Airfield Maintenance Fuel Cell
20	F-35 Aircraft Washrack
20	Non-Destructive Inspection (NDI) Lab
20	F-35 Weapons Load Training Hangar
20	F-35 Aerospace & Ops Physiology Facility
20	F-35 Operations & Maintenance Group HQ



Flightline District

MSA Zone Construction Projects



MSA Zone MILCON Total = \$ Small

FY	Project
20	Munitions Storage Area Facilities

MSA ZONE FSRM Totals: FY19 = \$500,000; FY19/20 = \$3,700,000

19	Repair Lightning Protection Systems - FUNDED
19/20	Repair Munitions Storage / Maintenance Facilities



Flightline District

Ops & Drainage Zones Construction Projects



Flightline Operations Zone MILCON Total = \$ Medium

FY	MILCON Project
20	Crash Fire Rescue Station
20	Logistics Readiness Aircraft Parts & Deployable Spares Storage Facility
20	Special Purpose Vehicle Maintenance
20	Operational Support Squadron Facility
20	Cyber Operations Center
20	Deployment Center / Flightline Dining / AAFES

Flightline Operations Zone FSRM Total = \$13,000,000

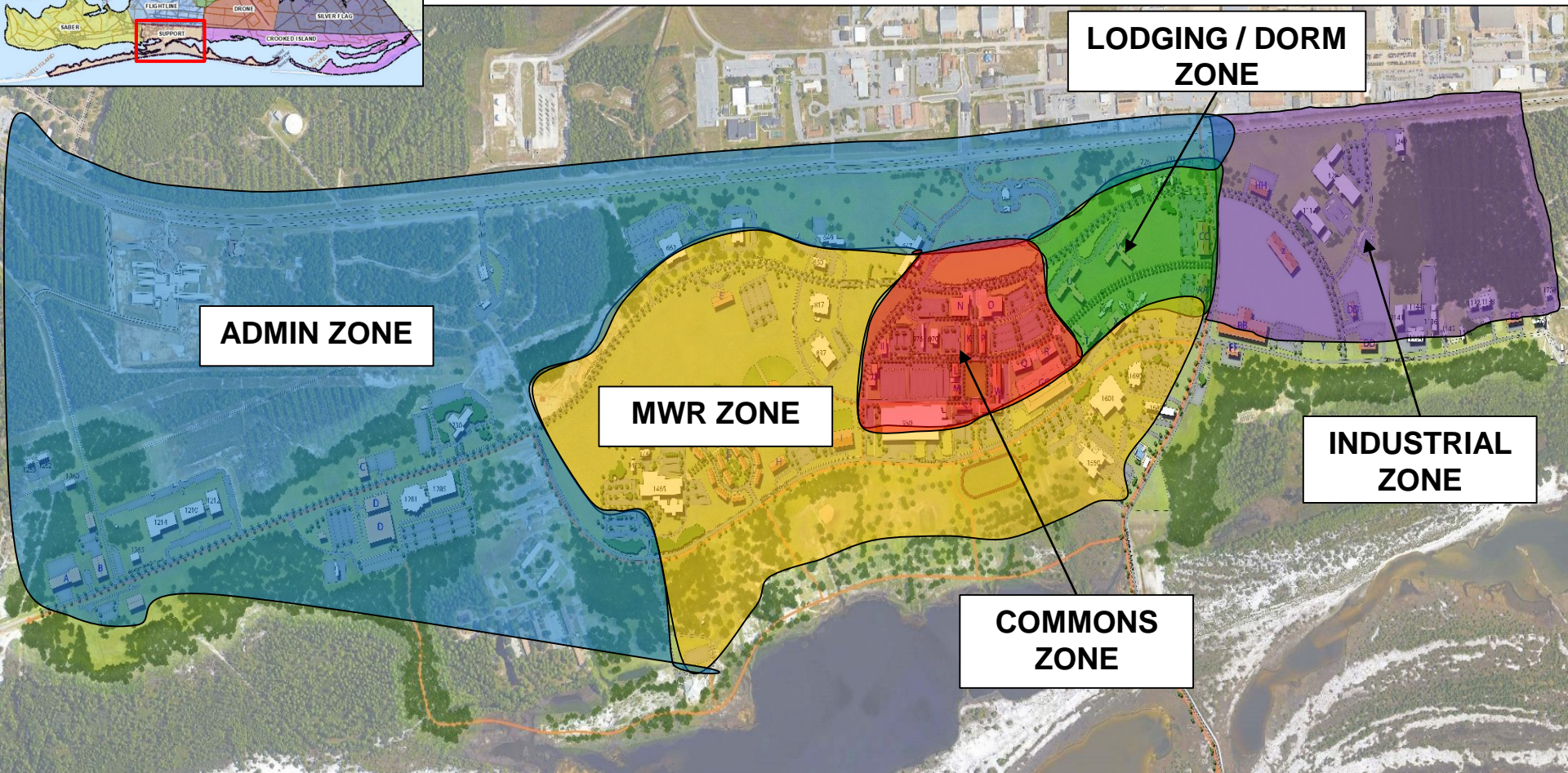
19/20	Repair Flightline & Flightline Support Facilities
19/20	Repair Aircraft Engine Shop
19/20	Renovate Fighter Operations & Training Facilities
19/20	Renovate Aircraft Maintenance Shops
19/20	Repair Fuels Maintenance Facilities

Flightline Drainage Zone MILCON Total = \$ Small

FY	MILCON Project
20	Airfield Drainage



Support District Construction Zones





Support District

Admin Zone MILCON Construction Projects



Admin Zone MILCON Total = \$ Medium

FY	Project
20	Security Forces Mobility Storage Facility
20	Emergency Operations Center / Alternate Command Post
20	325 th Fighter Wing Headquarters
20	Air Battle Manager Simulator Facility
20	Fire Station #2
20	Small Arms Range
20	Tyndall AFB Gate Complexes



Support District

Admin Zone FSRM Construction Projects



Admin Zone FSRM Total = \$37,000,000

FY	Project
19/20	Renovate 325 th Fighter Wing Headquarters
19/20	Repair AFNORTH Facilities
19/20	Repair Air Battle Manager Flight Simulator & Schoolhouse Facilities
19/20	Repair Education Center
19/20	Renovate/Repair Air Operations Center Compound
19/20	Repair Non-Commission Officer Academy
19/20	Repair Mission Support & Personnel Facility
19/20	Repair Communications Headquarters Facilities
19/20	Renovate Security Forces Headquarters

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Support District

Commons Zone Construction Projects



Commons Zone MILCON Total = \$ Medium

FY	Project
20	Child Development Center #1
20	Chapel
20	Community Commons Facility
20	Auto Hobby & Car Wash
20	Child Development Center #2

Commons Zone FSRM Total = \$6,800,000

19/20	Renovate Commissary
19/20	Repair Base Exchange
19/20	Repair Main Express Station



Support District

MWR Zone Construction Projects



MWR Zone MILCON Total = \$ Small

20	Heritage Park Facilities
20	New Ballfield Complex
20	Outdoor Recreational Facility & Marina

MWR Zone FSRM Total = \$10,000,000

19/20	Repair Dining Facility
19/20	Renovate Horizons Community Center
19/20	Repair Track and Field
19/20	Repair FAMCAMP
19/20	Repair Marina & Basewide Docks



Support District

Lodging & Dorm Zone Construction Projects



Lodging & Dorm Zone MILCON Total = \$ Big

FY	Project
20	Dorm Complex
20	Lodging Facilities

Lodging & Dorm Zone FSRM Total = \$2,700,000

19/20	Repair Dormitories
-------	--------------------



Support District

Industrial Zone Construction Projects



Industrial Zone MILCON Total = \$ Medium

FY	Project
20	Logistics Readiness Squadron Complex
20	Civil Engineer / Contracting / USACE Complex

Industrial Zone FRSM Total = \$8,500,000

20	Renovate AFCEC Headquarters
20	Renovate AFCEC Lab



Support District

Infrastructure Zone Construction Projects



Infrastructure Zone MILCON Total = \$ Medium

FY	Project
20	Base-Wide Site Development & Utilities

Infrastructure Zone FSRM Totals: FY19 = \$4,000,000; FY19/20 = \$46,000,000

19	Repair Utility Systems - FUNDED
19	Repair Basewide Communications Towers, Phase 1 - FUNDED
19/20	Construct Basewide Information Transfer Nodes Locations
19/20	Erect Asset Protection Shelters
19/20	Repair Basewide Communications Towers, Phase 2
19/20	Repair HVAC Systems
19/20	Convert Overhead Lines to Underground Basewide
19/20	Repair Gates/Pass & ID/ Welcome Center
19/20	Repair Basewide Perimeter Fencing
19/20	Construct Batch Plant
19/20	Demo Facilities
19/20	Tree Clearing / Forestry Cleanup



Silver Flag District



Silver Flag / Test Training Area Zone Construction



Silver Flag / Test Training Area Zone MILCON Total = \$ Medium

FY	Project
20	Silver Flag - Fire Station #4
20	Silver Flag - Replace and Consolidate 6 Facilities
20	AFCEC RDT&E Facilities & Gate

Silver Flag / Test Training Area Zone FSRM Total = \$5,800,000

19/20	Repair Silver Flag Facilities
19/20	Repair AFCEC CEMIRT Facilities
19/20	Repair 1700 Area Facilities



Tyndall Program Management Office (PMO)



Tyndall AFB Industry Day

Enhanced Use Lease



Ms. Lisa Schmidt
Execution Branch Chief,
AFCEC Real Estate Development
2 May 2019

Repair, Reshape, and Rebuild



What is an EUL?

- **A lease between AF and 3rd party on non-excess, under-utilized AF land for commercial development**
 - Long term lease generally 20-50 years
 - **Project must be commercial development w/o dependency upon AF for viability**
 - For public use; EUL projects not restricted to AF use
 - **Lessee operates project and compensates AF through cash payments and/or in-kind consideration (IKC)**
 - Compensation dependent upon property valuation
 - **Lessee responsible for project utilities/services and may be taxed by State and local governments**
 - **EUL mutually benefits AF, developer, and community**
-



EUL Program Goal/Objectives



Goal: Monetize non-excess Air Force real estate, where and when it makes sense

Key Objectives:

- **Maximize benefit/return to AF**
- **Compatibility with AF mission**
- **Long-term project viability**



EUL Solicitation



- **Utilize a “FAR-like” process**
 - Competitive process to define project requirements and select a qualified lessee
 - Objectives include consideration optimization
 - Offerors instructed via RFQ to demonstrate project feasibility, relevant experience and financial capability
- **EUL opportunity solicitations are posted on Federal Business Opportunities (FedBizOpps.gov)**
- **AF may select one or more Qualified Offerors (QO) to engage in lease term negotiations**
 - QOs ranked during source selection evaluation
 - Initiate exclusive negotiations with top ranked QO; intent to reach agreeable terms culminating in a signed lease



What is an EUL Not?

- **EUL ≠ privatized ventures for AF use**
 - ≠ Privatized AF housing
 - ≠ Privatized AF lodging
 - ≠ Privatized AF dorms
 - ≠ Privatized AF office space
 - ≠ Privatized AF utilities
- **EUL ≠ MILCON workaround**
- **EUL Program is distinct from the Air Force Community Partnering Program (Formerly known as P4)**



EUL or PARTNERING?

Fundamental Differences



- **An EUL is a business deal, involving a real property lease, with a goal of generating profit**
 - “Partnering” is used to describe the cooperation between public and private entities to construct a deal
 - Project does not address AF requirements
 - Both parties get Return on Investment (profit)
- **Community “partnering” often means working together to satisfy a shared requirement**
 - Examples
 - Reduce duplication of efforts/assets
 - Combining to leverage contracts
 - Use of agreements to share facilities/services
 - Addresses common AF/community requirements
 - Either/both parties may realize cost avoidance/savings



EUL Successes

- **Example Commercial EUL projects include:**
 - Hotel, Business Park, Solar array, Sports complex, etc.
- **Example IKC for AF use include:**
 - Nellis Fitness Center, Security Gate, SRM projects, etc



JBAS – Old BAMC Office Space Renovation



Hill AFB – Bldg. 408 Security Forces Bldg.



Luke AFB – Solar Facility



Eglin AFB – Emerald Breeze



Hill AFB – Bldg. 1575 Commercial Office



Nellis AFB – Fitness Center

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Next Steps

- **Tyndall: Identify and prioritize potential parcel(s) for EUL commercial development opportunities**
- **Industry: Review/respond to EUL opportunity solicitations on FedBizOpps (FBO.gov)**
 - Discussion of ideas for potential project concepts is welcome
 - Appointments for 1-on-1 Session with AFCEC team available today



Contact Information



For additional information/discussion we will hold a breakout session at 11:00am, Room B-210 on the 2nd floor

EUL Program Contacts:

**Jeffrey Domm – jeffrey.domm@us.af.mil
*Real Estate Development - Division Chief***

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<http://www.afcec.af.mil/home/eul.aspx>

To view info videos & links to active solicitations



Tyndall Program Management Office (PMO)



Tyndall AFB Industry Day

Panel Discussion



Repair, Reshape, and Rebuild



Tyndall AFB Industry Day

Panel Discussion



Mr. Terry Edwards
Director, Air Force Civil
Engineer Center



Brig Gen John Allen
Air Force Director of
Civil Engineers



**Brig Gen Patrice
Melancon**
Executive Director,
Tyndall PMO



Colonel Brian Laidlaw
Commander,
325th Fighter Wing



Colonel Brent Hyden
Director, Tyndall PMO

Q&A RULES OF ENGAGEMENT

- Use one of the stationary or roaming microphones
- State your name and company/organization you represent
- Limit of one question per person please

Closing Remarks

Stay up-to-date on
Tyndall recovery at



<https://www.afimsc.af.mil/TyndallIPMO/>

