

STRATEGY IN ACTION

LOE 1, Goal 3

Improve Strategic Basing



Introduction: The men and women of AFIMSC are guided by an [organizational strategy](#) that ensures their work is relevant and valuable to the commanders, Airmen, Guardians and families they support around the world. The AFIMSC Strategy in Action series shares the success stories of our teammates as the center makes progress toward accomplishing the goals and objectives in our strategic plan.

We recently talked to Cliff Sands, basing and beddown branch chief with the AFIMSC Installation Support Directorate, to highlight progress made toward achieving an objective in Line of Effort 1, Goal 3, Improve Strategic Basing Decisions.

Objective: Secretary of the Air Force strategic basing decisions will be based on transparent and consistent site survey standardized analysis and reporting no later than Dec. 31, 2023.

Accomplishments: Our team improved and created several strategic basing tools and capabilities that will help us achieve this objective on time. We enhanced the pre-site survey capability for future basing actions across the Air and Space Forces enterprise. We also created a standardized site survey template, ensuring capacity analysis prior to a site survey was at a minimum level of standardization. Lastly, we developed an initial cost estimating toolkit for standardized cost estimating capability.

Basing & Beddown By The Numbers



12 dashboards



tracking

242 datapoints &

90 data sources



19 DAF site surveys supported January – May 2023

Background and description of accomplishment

Every year, the DAF processes nearly 100 basing actions and beddown scenarios across the enterprise. Ranging from minor functional movements of a few people to major weapon system acquisitions that can exceed \$1 billion, these actions result in a significant resource investment – or possibly divestment – and directly impact DAF's ability to execute the mission.

Our services within AFIMSC are uniquely positioned to provide an objective enterprise-wide look to help senior decision makers understand the value of various basing action candidate locations. The tools and capabilities we are developing and improving to accomplish this objective will help make the process more efficient through standardization and consistency.

How was this accomplishment achieved?

Our achievements are a work in progress and credit to our partners in collaboration with the assistant secretary of the Air Force for energy, installations and environment along with our AFIMSC teammates at the center's detachments and the AFCEC Facility Engineering Directorate. We are fine tuning processes through brainstorming, lessons learned and best practices from past basing action site surveys and site activation task force visits.

Why is the success important to the DAF mission?

Creating standardized processes ensure Air and Space Force senior leaders have, at a minimum, a consistent view of facility capabilities and limiting factors. With consistent data to make decisions, the DAF can utilize resources more efficiently and effectively.

How does this accomplishment support higher AFMC or DAF priorities?

Our work supports the [CSAF's Accelerate Change or Lose Action Orders](#), specifically Action Order D: Design Implementation. Design implementation requires us to be agile and adaptive to external factors forcing the most appropriate use of resources. The objectives achieved through this strategic goal help posture DAF facilities so senior leaders have the right information to be both agile and adaptive to win the fight. Our installations are our power-projection platforms, and we're committed to ensuring they are the most capable and effective platforms to support America's national defense priorities.